

QUESTIONNAIRE

GREEN PARTY OF ALAMEDA COUNTY 2014 ENDORSEMENT DECISION

Name: Jean Quan

Phone: 510.697.8636

Email: organize@jeanquanforoakland.org

Website: www.jeanquanforoakland.org

1. Motivation -- Why did you choose to run for City office?

I first got into politics as a parent organizer because we did not see ourselves represented on the School Board, and we realized that we needed to step up into leadership rather than just continuing to oppose bad policies that were not good for our children and families, such as cutting the arts and music programs in our public schools. As a School Boardmember, I was able to organize families and neighbors for better schools. Fast forward to running for City Council, I felt the City did not link its resources to the needs of youth and the schools. As Councilmember, I realized there was so much more we could accomplish through our neighborhood organizing, and we successfully turned the Dimond and Laurel around, and empowered residents to work together to make their block a more beautiful, safer, and stronger community. Fast forward to running for Mayor, we wanted to take this grassroots approach to City Hall, because only when our residents are connected, talking to each other, and informed can they work with city government to make change on the ground level. For example, I believe we have started to do this in critical areas of Oakland with the highest levels of crime, neighborhood groups are getting more organized, they are getting more services and information and resources, and we are bringing down homicides and violence in East and West Oakland.

2. Program and Priorities -- Elected office provides the opportunity to proactively lead by placing new ideas on the agenda for consideration and development. What are some specific ideas you intend to pursue if elected? What do you believe are the main priorities for the City?

My core vision revolves around building a strong foundation for Oakland to flourish, to become an equitable city where all people can live in thriving, innovative and safe neighborhoods.

Building More Housing + More Affordable Housing

My “10k Green” housing initiative will build on Oakland’s housing boom throughout the city, especially in transportation corridors, to provide much-needed housing for increasing demand as more people move to Oakland. I pledge to fight for 25% of this new housing to be affordable for low-income and middle-class residents, including workforce housing. I will continue strengthening our coordinated efforts to prevent foreclosures, protect tenants, and increase local home ownership.

Developing an Effective Police Department & Bringing Crime Down

My goal is to continue funding at least 2 new police academies each year to reach the necessary levels of staffing to meet the high need for 911 calls and responding to and solving crimes, with continued targeted recruitment for women, multilingual, LGBTQ, local and people of color officers who can deepen the implementation of neighborhood-based policing and work closely with residents to prevent and solve crime. We will complete implementation of the remaining handful of federal court-ordered reforms in the police department, which will end direct federal oversight and re-build the Oakland Police Department as an accountable, effective, forward-thinking police department working with the community to reduce crime. We will promote OPD leadership who believe in this vision, led by Chief Sean Whent who was the Director of Internal Affairs and has been praised by federal monitors for his commitment to reform. We will be rebuilding the Community Policing Review Board and civilianize the Inspector General.

Focusing on Thriving Local Business Districts + Increasing Local Jobs

My focus will remain on continuing to grow the economy and increasing local jobs to reduce unemployment, particularly for those who have the least access to employment. This includes set asides like 50% local hire at the Army Base, or targeting hiring like the 85% local hire at Foothill Square, or “grow our own” programs in partnership with the School District. We have created 5 special economic zones citywide to support local business districts and enable companies to more easily invest in Oakland, creating more jobs and revenue.

Improving Education + Forging Long-Lasting School-to-Career Pipelines

My Education Cabinet will continue strengthening the school-to-career pipeline through collaboration between local businesses, higher education, community-based organizations, and the Oakland Unified School District. We will continue creating local jobs and develop stronger training pipelines for our residents, including construction, health care, technology, entertainment, law enforcement and service jobs, by working with our local schools, community colleges and other institutions of higher education.

Working with President Obama’s My Brothers Keeper Initiative, my administration is dedicated to Oakland leading the National League of Cities in increasing achievement and opportunities for young men of color and reducing violence in our communities.

I will continue to advocate for and work toward universal pre-school and resources for parent training for quality child development. Our work to save Child Development Center slots, backfill Congressional cuts to Headstart, and parent organizing are key to ensuring that all our youth start off on a more equitable footing.

3. Qualifications -- Please give a brief summary of your background and qualifications for the office of City. If you are a current City Government elected official, what issues can you point to in your time as an elected official that have had a positive impact?

Through grassroots organizing and building progressive coalitions, we have accomplished a lot in our first term:

- My **Education Cabinet** has coordinated better partnerships between city and OUSD agencies to support our schools and students, save Child Development Child Center slots and create a stronger school-to-career pipeline opportunities.
- Despite the recession and end of redevelopment, we have built or renovated over 1,700 **affordable housing** units.
- Launched **Peace in the Parks** to provide safe activities for youth and families in East and West Oakland, and the **Oakland Mentoring Initiative** to bring 1,000 new mentors to support our young people who need the most help.
- We have raised the international profile of Oakland and asked people to take a fresh look at our city, bringing over 1.3 million square feet of **new retail** and over 200 new restaurants.
- **Operation Ceasefire** has significantly brought shootings and violence down in East and West Oakland in the last year.
- We raised over \$4.3 million to fund over 3,300 **youth summer jobs** in our first three years, even after Congress cut federal funding for the Mayors Summer Jobs Program. This year alone we are at a record of 2,125 summer jobs, including increased funding for high school academy internships.
- I worked to launch the **Municipal ID** to provide identification for those without ID or a bank account, focused on immigrant communities.
- We have now passed **4 balanced budgets**, leaving the city's finances the best it's been in a decade, with a substantial reserve.
- We intervened to save over \$250 million in state funds to finally redevelop the **Oakland Army Base** to make the Port of Oakland more competitive with a world-class logistics center, to reduce pollution in West Oakland, and to

bring thousands of local living-wage jobs, and attract hundreds of millions in investments.

- Restructured and reformed OPD: Implemented **5 geographic areas** with strong accountable captains who are bringing crime down in all major areas using data-driven technology, funded 5.5 most diverse police academies in Oakland history, and made massive strides in reforming OPD, with only a handful of NSA tasks to complete.
- My administration has fought to keep our **sports teams** in town, and we have signed the Oakland A's lease extension, and are also in negotiations with the Oakland Raiders to stay and invest in a Coliseum City that will bring billions in investments that will create thousands of jobs.
- I secured a \$1.5 billion investment to get **Brooklyn Basin** moving to add 3,100 housing units to ease the housing crunch, along with more retail, office space and restaurants.
- We installed 30,000 **LED street lights**, added almost 30 miles of **bike lanes**, became one of the Rockefeller Foundation's Resilient Cities to prepare for disasters, implemented the renovation of Lake Merritt, and supported **transit-oriented development**.
- We are using 21st century **technology** to make government more participatory and effective, including SeeClickFix, RecordTrac, OPD online reporting, Code for America, Oakland Answers, and Engage Oakland.

We would like to continue this work, to provide some continuity to some of the important programs we have started that may not continue with another mayor, and to keep moving Oakland forward.

4. Local groups -- Are you affiliated with any of the active Oakland groups? Such as TOLA, Make Oakland Better Now, Block by Block, Wellstone Democratic Renewal Club, GO Public Schools, OCO, or any other. Describe your involvement and why you feel this group is worthy of your support.

I am a member of Block by Block Organizing Network, this network started after our 2010 campaign brought together neighborhood activists from across the city to push for progressive policies and empower residents. I am a member of the Wellstone Democratic Renewal Club as the progressive wing of the Democratic Party, and I think it's an important arm to keep the Democratic Party accountable to progressive and transformative politics. I have worked closely with OCO on the Ceasefire violence prevention initiative, fighting sexual exploitation of minors, and support their work to engage the most disenfranchised residents in critical decisions that affect their lives. I am working with progressive transportation organizations like Genesis, Transform, and Bike East Bay to improve green transportation options and services. I work closely with organizations in EBHO to plan for affordable housing and funding. I

support Oakland Rising and many of their projects and see them as an organization that will help develop a new generation of local progressive leaders.

5. Local activities -- Other than local politics, are you involved in any other Oakland based community activities that you would like to share with us? This can range from volunteering in your school to being in your church baseball league.

- Boardmember of the Chabot Space and Science Center.
- Board of the National Marcus Foster Educational Institute Board.
- Board of Safe Passages, a collaboration of county, school district and city organized to improve services that keep children safe and healthy.
- Representing Oakland on the League of California Cities and the National League of Cities Urban Caucus and Young Men of Color Project, <http://citiesspeak.org/2014/04/18/answering-the-call-to-save-our-sons>.
- Serving on the Board of Directors of the Association of Bay Area Governments.
- Representing Oakland on the Metropolitan Transportation Commission to advocate for transit systems that serve our residents, a position I fought for before our city was represented.
- Chaired Stopwaste.org to create more sustainable policies.
- Chair the International Committee of the US Conference of Mayors and represented cities in the US delegation to the UN Rio conference on global warming.

6. Budget -- If you were on council for the next budget in 2015 how would you act differently from the council members dealing with the budget in 2013? What do you think is the cause of the current budget crisis?

Our city's finances are actually the best they've been in a decade. I was left with a deficit from my predecessor and property taxes were cut by about \$30M during the real estate crisis. Despite that we passed 4 balanced budgets, maintained our AA+ bond ratings and have substantial reserves again as required by the city charter and additional reserves to deal with possible growing pension liabilities. I worked closely with our employee unions to help us get through the economic crisis, and they generously contributed and took furloughs to limit layoffs and and save services. I presented 4 budgets for the Council's consideration, and believe that they were strong budgets that balanced protecting our core services, streamlining our organization, and being fiscally responsible while protecting the most vulnerable. The Council has generally approved about 99% of my proposals. Because of the deep cuts to seniors in the state budget, I fought to protect senior services from the chopping block to maintain programs and hours, and we funded Headstart with local funds when the federal cuts would have cut child slots.

7. Youth -- Describe the condition of youth in Oakland? What would your priorities for youth be for Oakland government and how would they get implemented and paid for?

I have put young people at the center of our decision-making as a city. As a real education mayor, I asked all my department heads to think about ways we could support the public schools beyond our Kids First, Measure Y and Park & Recreation or Library programs. We asked them to focus on how they can integrate youth leadership, internships and job-training and how they can better serve our youth. My economic and safety policies revolve around how we can better support our young people to lead healthy and thriving lives.

Our young people face so many long-term challenges, including structural poverty, racism, the exploitation of young women, struggling public schools, limited, uncertain and shifting economic opportunities, and cycles of violence and crime. We have invested in long-term solutions that create a stronger foundation for our young people and build a brighter future for our next generations.

Oakland Education Cabinet: We re-launched the Oakland Education Cabinet to bring the City of Oakland, the Oakland Unified School District, local higher education institutions, education nonprofit organizations, local businesses, the Oakland Education Association, the Oakland Housing Authority, and families together to collaborate to strengthen our local public schools and build the school-to-career pipeline for student success and a thriving local economy. Oakland Education Cabinet Committees are focused on communication, early childhood education and development, high school completion, college readiness, higher education, and workforce development. This work is currently being funded through foundation grants.

Mayor's Summer Jobs Program: When the Republican-controlled Congress cut funding for the Mayor's Summer Jobs Program, I led the efforts to raise over \$4.3 million in commitments to hire 3,300 young people in our first three years, with a focus on hiring youth in the most low-income neighborhoods, specifically partnering with the Oakland Housing Authority to provide opportunities to young residents in Section 8 housing. These opportunities both help to provide work experience for low-income youth to develop their skills, as well as connect them to future opportunities for employment in local organizations, government and businesses. I have been increasing the number of youth jobs each year, with a record of over 2,125 this year, so that we can reach more and more young people, and I have asked my departments to host placements throughout the city. This program reduces youth-involved crime and violence during the summers, as well as strengthens the school-to-career pipeline in our city.

Peace in the Parks: Also during the summers, we launched the Peace in the Parks program on Friday nights in East and West Oakland to provide safe and fun

free activities for families and youth, modeled after the successful Los Angeles program Summer Night Lights. This program employs young people to contribute positively to their neighborhoods, as well as connects them to youth violence prevention programs. We have also re-claimed our local parks from gang activities and violence, so that families now feel safe to enjoy their neighborhood parks, such as at Willie Wilkins Park in Deep East Oakland. The violence around this park has gone down dramatically since we began the program, and Black and Latino families are building stronger community. I would like to keep building and fundraising to expand this program to more local parks.

Mentoring & Equity: When I ran for mayor in 2010, I pledged to recruit thousands of mentors for our low-income youth through our Mentoring Initiative. We have helped to recruit 1,000 mentors and are working to coordinate the city's 56 mentoring organizations to reach the young people who most need additional support, resources, connections and positive guidance. Our goal is to recruit another 1,000 mentors in our second term. In partnership with President Barack Obama's My Brothers Keeper Initiative, Deputy Mayor Sandre Swanson and I are forefronting Oakland's innovative programs as models for other urban cities to elevate outcomes and opportunities for boys and men of color in education, health, college, safety, economic access, and emotional well-being. This initiative is still developing, and we hope to expand our efforts in this area, including reaching girls and women of color.

Youth & Education Programs: We are working to develop better coordination between our public schools and our Parks and Recreation centers and programs, so that there are integrated and seamless services and programs for Oakland's youth. I have proposed and passed funding despite federal cuts for HeadStart, and the school district and City must continue to work for Universal Pre-School, so that all our kids have an equitable start in their educational opportunities. Our Education Cabinet will continue to coordinate other initiatives including Reading 2020, Talk, Read, Sing and other 0-3 initiatives. As stated above, we have also started school attendance campaigns through our Education Cabinet, and hope to continue and expand efforts to ensure that our students are actively engaged in and attending school.

8. Police -- How do you think our community policing is going and what are the next steps? Describe the current relationship between the residents and the Oakland Police. Do you suggest any changes? Do you support Restorative Justice programs and how should the city be involved, if at all.

Community policing is a multi-step process that takes time, and I believe we have begun to fully implement this model through our 5 geographic areas that hold captains and problem-solving officers accountable for building relationships with neighbors and bringing crime rates down. Chief Batts's survey said 40% of residents did not trust the police. I believe that we have improved relations through hiring a more diverse police

force, requiring that officers get out of their cars and walk or bike the streets, to engage with residents and build relationships, and this is showing through increased cooperation with community members to solve crimes. We have started some historic reforms by promoting reform-oriented leaders in the police department, which shifts the entire culture of OPD toward a forward-looking 21st century department, but we have much more work to do. We need to continue to recruit Oakland local young people to become officers, and we have partnered with Merritt College's Justice Academy to grow our own, which will increase officer investment in the Oakland community as well as keep our city resources local when our officers live in Oakland. I support the Restorative Justice policy in OUSD and in our county programs, and believe that we can begin to integrate more holistic approaches at the neighborhood level and within the department.

9. Development Projects -- What are your thoughts and views about the West Oakland Army Base, The upper Broadway-Valdez Triangle, Oak to 9th and other projects?

The Oakland Global project at the old Army base site broke ground in November 2013, and will generate thousands of new jobs for families in Oakland in the years to come. I helped secure a \$15 million Tiger federal grant in partnership with Congresswoman Barbara Lee, stepped up to save \$242 million of California Transportation Commission funding to upgrade the railyard, and shepherded the process to success after many attempts to develop the base stalled since 1997. As a world-class port logistics center, the \$500 million first phase of work will help make the Port of Oakland – already the nation's fifth busiest container port and its top exporter of agricultural goods – more competitive worldwide. The full project is estimated at about \$1.5 billion and will produce approximately 2,800 construction and 2,000 permanent jobs, with historic local-hire requirements ensuring that 50% of those jobs must go to Oakland residents. Additionally, it will support about 4,225 regional jobs and up to \$300 million annually in regional employee income. The new logistics center will increase use of rail transport directly to the port and decrease truck emissions into the West Oakland community.

Our work to develop the Broadway-Valdez area is critical to keeping Oakland dollars in Oakland, by providing a retail area where residents can shop rather than go to Emeryville, San Francisco and other cities where the city does not benefit from sales tax that can improve our public services. We will work to include workforce and affordable housing in Transit Oriented Developments. We are working to nurture a healthy mix of local, regional and national retail while preserving the local character of Oakland.

I was the key force behind the agreement for Brooklyn Basin, a development that represents a long-awaited transformation of maritime and industrial land into 3,100 units of mixed-used housing with retail, marina, open space, and parks. I worked to secure \$1.5 billion in investment to get the project moving after the economic

recession stalled plans that were in the works for years. This is the largest single investment by a Chinese investor in the US, and has increased investor interest in Oakland. This will be a destination for Oakland and the region, generating about 10,000 jobs with strong local hire agreements, and will add much-needed housing to ease the housing crunch, including over 400 affordable housing units. The project will feature 200,000 square feet of new retail and commercial space, including new restaurants on the waterfront. It will also turn this neglected land into more than 30 acres of parks, trails and marinas that will be accessible to all residents in the region. Establishing Foothill Square in East Oakland is critical to bringing back retail to the East Oakland area, and it has been largely successful so far, offering residents local options, again keeping our dollars local and re-circulating back through the community, and providing critical jobs for young people and local residents who live in East Oakland. This work is key to rebuilding the economic health of our East Oakland neighborhoods, reducing crime, and regenerating overall community health and equity.

Coliseum City can be a destination location and the largest Transit Oriented Development in the state. Its mix of transportation, retail, hotel, and business parks can bring a full range of needed jobs to East Oakland.

10. Police Misconduct. What are your thoughts and how do you feel Oakland should deal with it? How would they get the Oakland Police past the current oversight under Judge Henderson?

I am the first mayor to actively work directly with the federal monitors to come quickly into compliance with the Negotiated Settlement Agreement after the infamous "Riders" case in 2000 when police officers were alleged to have unlawfully detained and beaten citizens.

The Oakland Police Department has now implemented 46 of the 51 reforms mandated by the federal court, and is taking critical steps to prevent the use of excessive force and racial profiling, which are critical to building trust between residents and police for a safer Oakland. I appointed Chief Sean Whent, previously Director of Internal Affairs, who is working effectively to complete the remaining 5 items to bring OPD into full compliance and, with new leadership who will implement reforms, re-build a department that is effective, community-based and accountable.

Police misconduct is unacceptable, and we are shifting the culture of the department so that officers know that it will no longer be tolerated. One way we have done this is by only promoting OPD leadership who believe in reform and will not tolerate abuse. This shifts the reward system within the department, and provides incentives for officers to follow the rules.

We have just brought on a new Director for the Citizens' Police Review Board, Anthony Finnell, and his top priority is improving police accountability and strengthening the respect and collaboration between our police officers and the

community members they serve. We have increased resources for the CPRB to hold officers accountable.

I called for the independent investigator in the October 2011 Occupy incident. We changed our policies and disciplined over 40 officers. We have retrained the police force with improved crowd-control policies, and this has been demonstrated in recent protests. Complaints against police officers are significantly down, and we have not had an OPD officer-involved shooting in 15 months. Our 6 police academies have included new and improved training that requires respect for all of our citizens and the most diverse police force in our history.

11. Housing & Gentrification -- Increasing rents, dislocation, and gentrification have been in the news. What policies do you advocate to assure that Oakland tenants are protected and that Oakland remains an economically and racially diverse city?

We must aggressively increase housing built in the City to ease the housing crunch as Oakland rises and becomes more popular; in my 10K2 program, my goal is that 25% of the homes should be affordable. In my first term, we have built or restored 1,700 units of affordable housing. This has allowed many elderly, veteran, foster youth, and low-income families to remain in the city in quality housing to keep Oakland diverse. Affordable housing advocates and those of us in Oakland are working together with state legislators to develop another affordable housing fund beyond Cap and Trade. We must also continue to fight to preserve affordable housing funds and programs at the federal level.

I advocated for 50/50 on tenant pass-throughs, while some Councilmembers pushed for the less tenant-friendly 70/30 split. We must protect long-time tenants and Oaklanders from being unfairly pushed out, by enforcing Measure EE Just Cause protections. We must do what we can to keep long-time homeowners in their homes, to secure loan modifications and access key programs to keep their homes affordable, and to preserve Oaklander family mortgage equity. We are looking into a new partnership with a nonprofit to buy distressed mortgages from the banks. Our new Housing Assistance Center opened in 2013 to serve over 2,500 residents in crisis as a portal for one-stop housing services, including both foreclosure prevention and tenant rights empowerment.

It's also critical that our low-income communities rise economically with the rest of the city. Many long-time local businesses are already a part of the success in Downtown and Uptown, and local entrepreneurs are also innovating in the creative, entertainment and tech industries. We need to make sure our young people of color can access the emerging tech jobs in Oakland. We need to not only raise the minimum wage to a more living wage, but really get our young people trained for the jobs of the future that are high-paying. We're working with our educational institutions through the Oakland Education Cabinet to strengthen the school-to-career pipeline

through academies, internships, and vocational training programs to do this. This is a critical long-term strategy to keep our town thriving.

12. Environment -- What do you think the Oakland City government should be doing about the environment?

In the end almost everything has an environmental impact: budget priorities, economic development, smart growth, transportation, schools, jobs.

We have worked hard to make Oakland one of the most sustainable cities in the nation, and through the National League of Cities have developed and adopted best practices for urban cities.

Consistently ranked among the top 10 greenest cities in the United States, Oakland models environmental improvement through 4 interconnected strategies:

- **Growing the green economy** by attracting the emerging field of green businesses and jobs.
- **Creating green opportunities** by training residents to secure and succeed in green jobs.
- **Reducing greenhouse gas emissions** by increasing energy efficiency; shifting to clean, renewable energy sources; and achieving our zero-waste goals.
- **Ensuring a green, safe, healthy environment** for all residents and visitors.

In my first term, we have:

1. Added over 30 miles of new bike lanes for safer biking and reduced carbon emissions, and launched a new bike-sharing program.
2. Installed 30,000 new LED lights throughout the city, reducing energy use and cost to the city, and providing brighter lights for resident safety.
3. Secured a grant as one of the Rockefeller Foundation's first 33 Resilient Cities to prepare for earthquakes and climate change, and to implement the city's Climate Action Plan.
4. Implemented the renovation of Lake Merritt to open the estuary and build new parks for residents.
5. Supported transit-oriented development to build housing and retail around BART and AC Transit.
6. Dedicated additional funds to blight and trash removal for cleaner and safer streets.
7. Supported expanded composting for apartment residents.

I have had the opportunity to lead on many environmental issues through various roles: I am a former chair of the Local Government Commission (smart growth), a US Mayor representative to Rio 20 in the delegation with Secretary of State Hillary Clinton, the Oakland Mayor MTC representative (a position I fought for and obtained),

and on the joint MTC/ABAG Board, the Rockefeller Resilient Cities Project, former chair of StopWaste.org and the Alameda County Recycling Board, fought for AB 32/375 support in the League of Cities, chaired the Urban Caucus in the US League of Cities and led the fight for public transportation funding. As Councilmember, I initiated the home composting and weekly recycling system, sponsored the Zero Waste policy work, ban on polystyrene and plastic bags, protected beautiful open space and parks from development, and set some of the advanced criteria used in the recent garbage contract.

We need to expand local energy sources and choices, improve facilities for electric cars, continue home audits and energy retrofit programs, simplify electric car charging and solar regulations, and continue our own institutional solar program. With the climate crisis, we have no choice but to aggressively expand alternative energy sources, putting pressure on PG&E to consider and adopt more alternative energy sources. It helps capitalize emerging new technologies in the renewable and alternative energy sector, providing local jobs. In Marin, the costs were actually lower than PG&E. Getting the initial capital and resources are a major problem, so it was disappointing that EBMUD decided not to consider at minimum a pilot. Additionally, I support free shuttles and discounted passes for seniors and youth on public transportation.

13. Satisfaction of Residents -- How do you think the average resident feels about city government? How would you rate the satisfaction level?

Our latest poll shows that 46% of Oakland residents feel the city is heading in the right direction, which is a pretty big shift from the ratings being in the 20s and 30s over the past few decades. Favorability of the Oakland Police Department is now at 48%. We have a lot of work to do to instill more trust in city government, after past scandal and corruption including the Riders case, conflict of interest cases with past city staff, and some inability to build consensus on the City Council. We have launched new programs such as SeeClickFix, RecordTrac, OpenOakland, Code for Oakland, Oakland Answers and EngageOakland to engage more residents in what's happening in City Hall, to provide more transparency and data, and to allow residents to be part of the solutions. I believe greater participation and more accountability and response that this new technology facilitates can help to build more investment and satisfaction of our residents.

14. Accountability -- How do you propose making yourself accountable and accessible to the citizens of Oakland?

My weekly newsletter now goes to more than 15,000 Oaklanders to keep them updated on what's happening in City Hall, what I am working on, and what decisions are coming up that they can give input on. I have expanded this communication to daily updates on Facebook to over 13,000 followers and on Twitter to over 7,000 followers, and I have started an Instagram to reach the younger populations. Many residents communicate back to me regularly across all of these platforms to let me know what they want me to be working on and to provide feedback on our efforts. I have held more townhalls than any other Mayor, including in multiple languages, and

am constantly in the community at events, meetings, and am often meeting directly with constituents. I believe I have been one of the most accessible and engaged mayors that Oakland has had, working 7 days a week and open to meeting with anyone who wants to work together to make Oakland a stronger city.

15. Do we need an Oakland Progressive Alliance akin to the one in Richmond, and if so, who should be members?

We formed the Block by Block Organizing Network to serve as a progressive alliance of neighborhood leaders and activists from organizations across the city. So this is very similar, and members of the Richmond Progressive Alliance came to some of our first meetings to build connections across the East Bay. Block by Block worked with OCO to do community-based candidate forums in 2012, to hold candidates accountable to the grassroots and neighbors. There are many great organizations in Oakland working for progress, and as Mayor I have been able to bring together many of them, in addition to faith leaders, small businesses, and labor leaders, for common goals that have moved Oakland forward. OCO, Oakland Rising, Wellstone, Block by Block and key progressive elected officials have been great allies in working together to bring crime down, boost the local economy, and mobilize to the City Council when needed for important votes. We would like to work more with the Green Party to continue building our progressive power. I believe a second term would allow us to continue building and maximizing these coalitions.

16. Governance -- What kind of relationship could you have with other office holders? Who do you see as a working majority on council and who can you work with?

Unlike past years, there has not been a stable consensus group. When I was on the Council, I reached out to all the Councilmembers on legislation. As Mayor, I have worked closely with Councilmembers Lynette McElhaney and Dan Kalb to pass the budget, and all of my four budgets have been fairly easily approved by the City Council. I have also worked with Councilmembers Pat Kernighan, Noel Gallo, Rebecca Kaplan and Libby Schaaf and meet with them regularly. To be honest, with two of the Councilmembers running for Mayor now, there has been a lot more posturing and political maneuvering on the votes. I've had good ongoing relationships with the most progressive members of the City Council. Additionally, I have developed a strong partnership with Congresswoman Barbara Lee to bring federal funds and resources to Oakland, and have worked with President Obama and his administration, as well as Attorney General Kamala Harris and Governor Brown, to bring crime down and secure additional state and federal grants for our programs and services.

17. Endorsements -- Who has endorsed you so far? Who do you expect to endorse you? Who do you endorse in the other City races? Include your #2 and 3 choices for your own race and note that this year the City races are Mayor, Council seats, School Board seats and City Auditor.

We have amassed by far the broadest and most diverse base of supporters from every neighborhood across the city.

Please see our full list of endorsers here:

<http://www.jeanquanforoakland.org/supporters>

I'm proud to be supported by strong progressives Councilmember Dan Kalb, Congresswoman Judy Chu who co-chairs the Progressive Congressional Caucus, Assemblymember Tom Ammiano, 5 members of the Oakland School Board, and the progressive block of the Peralta Trustee Board. We have also received the endorsements of the California Nurses Association, the Oakland Education Association, the League of Conservation Voters of the East Bay, the Block by Block Organizing Network, and the leaders at the forefront of the affordable housing and tenants rights movements in Oakland.

I expect additional labor unions, elected officials and advocacy groups to join our growing coalition as endorsement processes continue.

So far I'm endorsing who I think are the two most progressive City Council candidates and who I think would be strong progressive allies to move forward legislation and our neighborhoods: Abel Guillen in District 2 and Anne Campbell-Washington in District 4.

I have not yet determined which mayoral candidates I will recommend that my supporters list as their #2 and #3 choices.

18. Campaign Funding -- How much money do you currently have for this race? How much money do you plan to raise? Where will the money come from? Describe sources of financial contributions for your campaign that you would refuse to accept (if any).

We have raised over \$260,000 so far, and we plan to raise the maximum of \$405,000. Most of our funds come from our base of Oakland residents who have worked with us over the last 24 years of my public service. There's not much big corporate or special interest money in Oakland races compared to other big cities, thankfully. I strictly adhere to not accepting money from companies in consideration of contract with the City of Oakland. I fought for limiting campaign contributions and not doubling the limits to keep our campaigns at the grassroots level.

19. Checks and balances -- How do you view current the relationship between the Council and Mayor? Any comments on the same question for the Auditor and City Attorney? Are there any changes they would propose to the city charter?

I would like to see more joint forums and retreats between the Mayor and the administration and the City Council to strengthen our relationships, since everyone working in their own lanes without communication and relationship-building can keep us from moving forward. I would like to see the City Auditor have more open dialogue about her performance auditors, so that they are more collaborative, current and useful. I've had a good relationship with the City Attorney, and while we don't always agree, we work closely on issues such as the garbage contract, strengthening police discipline procedures, and negotiations with the JPA for the Coliseum.

20. Money in elections. -- Does Oakland need campaign finance reform? If so, what kind?

We have had some strong reforms in campaign finance in recent years, and again we limited the spending limits when Don Perata tried to double them for his own benefit when he ran for Mayor in 2010. We worked to plug the loophole that allowed Perata to break the spending limits. There can be more regulation and transparency of independent expenditures.

21. Anything Else? -- Is there anything else you would like us to know about you?

I want to thank you for your past recommendation in 2010. I am the first mayor to work seriously to transform the poverty in East and West Oakland. I am the first mayor who has brought grassroots organizing into the city, including townhalls each year and 625 national night out parties and continuing to go door-to-door to invite residents to city events and meetings. We outreach to 8,000 households for our public safety townhalls this year, and we held the first ever Spanish and Chinese townhalls. I am the first mayor to stand up to the police union to make them pay into their pensions, and to push real progressive reforms in the police department. I've hired more young people to be more directly involved in city programs.

Yes or No questions (follow with an explanation if you want to add one)

-- Do you support the renewal of Measure Y?

YES, definitely! I helped write the first Measure Y to bring together violence prevention services and community-based policing, rather than just one or the other.

-- Do you support the minimum wage proposal?

YES! We are working for living and prevailing wages, and even higher-paying jobs to lift our Oakland residents out of poverty for the long-term.

-- Are you in favor of a police commission?

It depends on the form, and I believe we should explore it, but there are different models that we should look at that are best practices in other cities, and we should be sure not to have too much redundancy. I believe we can strengthen the CPRB to hold police accountable, and I added an independent Inspector General and would like to move that position to report directly to the Mayor and City Administrator. We have moved most of the complaint intake specialists to the CPRB, we have given them more resources, and we now have a strong Executive Director and independence.

-- Do you support Dan Kalb's proposal on oversight and transparency?

YES!

-- Are you in favor of receiving public complaints against police officers at the Civilian Police Review Board?

Yes.

-- Would you vote for using eminent domain to abate foreclosure crisis?

It depends on how this is done, and I'm willing to learn from what is possible in Richmond. Our programs have worked with homeowners to buy mortgages and keep them in their homes. We have current programs that we believe can quickly and effectively achieve the same goals, and we are expanding those programs right now to end the foreclosure crisis.

-- Do you support Ranked Choice Voting?

Yes, it expands voter participation to include more low-income voters, young people, and communities of color. It also saves money on the government side, as well as keeping elections at the grassroots level with less big money needed for candidates for a primary and general election. It can also help to ensure that the progressive vote is not split, and increase possible alliances and more positive campaigning.

-- Would you support Proportional Representation?

Yes, that's the process we used in student government at UC Berkeley.

-- Do you support diverting people from prosecution if they participate in a restorative justice program?

Yes.

-- Do you support Community Choice Aggregation?

Yes.

-- Would you vote to allow more grey water systems?

Yes.