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Current occupation:

1. Motivation -- Why did you choose to run for this seat? What personal attribute makes you best suited for the position?

I'm currently mayor. I devote significant hours to being mayor, more than 40 hours a week, often 12 plus hour days. My personal attribute is that I work very hard for everyone. I am the first Hispanic mayor of Alameda. As I've shared throughout my years of public service, I grew up in South Gate, CA, one of five children. I worked very hard in high school and was offered full packages to USC and UCSB, transferred to and graduated from Cal. Berkeley, Sociology major. Then worked my way through UCI Paralegal/Legal Assistant program, then through law school, passing the Bar first try.. For the past 20 years, I have used that dedication to benefit our community, serving from room parent, noon-supervisor, substitute teacher, PTA Council President, School Board Member, and now Mayor. I am the independent voice of reason on City Council, always voting for Alamedans' best long-term interests, after listening to everyone. I work tirelessly to ensure Alameda serves all residents. When Alamedans need help, I listen and solve their problems, big and small, collaborating with City Council and Staff (Friends of the Alameda Animal Shelter contract resolved; business owner received permits; resident's electricity restored). I support Alamedans' efforts, attending thousands of events (U.S. Coast Guard, Alameda Mastick Senior Center, Scouts, Relay for Life, Friends of the Library, Kiwanis, Rotary). My decisions support our amazing island community: blue-green economy (Saildrone, The Ocean Cleanup, The Wild Oyster Project), conservation (sponsoring "straws on request," bird-safe buildings, heritage trees and light pollution ordinances); parks (Corica Golf Complex, Crab Cove, Jean Sweeney Park); arts (Alameda Film Festival, Animate Dance Festival, Island City Opera), fitness (Alameda Running Festival, Alameda Bike for the Parks), business (internships; career technical programs; safe, legal cannabis), smart development (prioritizing jobs, workforce housing, safe streets); and reduce homelessness (increased Operation Dignity funding; rent stabilization). I vote "no" when necessary to manage Alameda's budget, not increase taxes (which increase displacement and gentrification), and ensure transparency and accountability. I am a dedicated, compassionate, hands-on leader who appreciates everyone's input so I can best serve everyone.

2. Priorities -- Elected office provides the opportunity to proactively lead by placing new ideas on the agenda for consideration and development. What are some specific ideas you intend to pursue if elected?

I will continue to advocate for smart development, and do my utmost to ensure that the affordable component of new developments is actually funded.. Recently, with Alameda's Site A, the developer requested a concession to "untether" funding of the affordable housing so that it could proceed with the market rate housing. Unfortunately, now, the City has lost it's best

leverage to assure that the affordable housing is funded. And, we recently learned that the affordable housing once again failed to be awarded funds. I was the only Councilmember that voted against granting the developer this concession and now we don't know when, if ever, it will be funded. The other two candidates voted to grant this concession. Another councilmember suggested we use General Funds to fund it; we're short approximately \$43 Million and that's increasing as some funds have time limits such that if not used are forfeited. Of course, the City's General Funds cannot meet that.

I have been the leader of advocating for cannabis, medicinal and recreational, in our City; the other 2 candidates voted against our City's cannabis efforts. As a breast cancer survivor, I'm well aware of the medicinal benefits. We also know that many prefer to purchase via recreational sales to not risk loss of health insurance, V.A. benefits, employment, etc. It is critical that all cities work together to provide lab tested cannabis, and that our country join in medical research.

I have also been the leading supporter of including our community in conservation and green efforts. As an island and peninsula community, of almost 80,000 people, many of whom are passionate and educated (formally and self) about protection, preservation and conservation efforts of our world, I strongly believe that we are ideal to be a leader in Climate Action and Resilience, and that it is only through our joint, intentional efforts that we will do our best to meet the challenges of sea level rise, changing climate, etc.. As reflected in the numerous referrals I have brought, [i.e., Update Light Regulations to Reduce Light Pollution (Protect Night Sky or Dark Sky); Protect Historic, Heritage Trees; Bird-Safe Buildings; Straws on Request); Ban Gas Powered Leaf Blowers], there are actions we can and have taken. Also, at the July 10, 2018, Council meeting, I pulled Agenda Item 5K from Consent to express concern with Staff's proposal to adopt a new later date of 2022 to achieve the City's zero waste goal, preferring to keep the current date of 2020. Thankfully, the majority of Council agreed with me, which would not have happened had I not pulled the item. It is critical we stay on course, making best efforts, to achieve these goals. Also, at the December 5, 2017 Council meeting, Agenda Item 6D, I requested that Marine Permaculture, along with the public's comments (we had nine speakers; e.g., carbon farming, wildlife sea level rise, tracking and reporting) and Council comments be added to the Draft Work Scope to the Climate Plan, to which the maker of the motion originally objected, but was eventually included, with the support of other Councilmembers. As our community has supported, we must also focus on reducing CO2 emissions by offering safe pedestrian and bicycle access, as well as seriously consider a cross-town shuttle, and completing last mile to BART and Ferries. There is no one thing we must do; there are many things we must do that together may make a difference. In addition to these efforts, my priority is to reduce hardscape along the water's edge where possible and implement resilience by design efforts to create porous living shorelines [fresh water wetlands, salt water marshes, bringing the Wild Oyster Project here to Alameda (whom I've met with), as well as reef restoration (kelp forests), creating dunes, etc.]. Since we're situated on the San Francisco Bay, which is relatively calm compared to the Pacific Ocean, we are a strong candidate for these alternative solutions, thinking beyond more traditional efforts of higher seawalls. This will require regional and statewide efforts. I have joined Mayors across the country to support these efforts.
<http://climatemayors.org/about/members/>

3. Housing affordability - What further measures can Alameda take to provide more affordable units?

We currently require 15% inclusionary. As density bonus kicks in at 16%, a higher inclusionary percentage results in an overall lower affordable housing. However, we can, and I've advocated for, as discussed in #2 above, "tether" affordable with market rate housing. We can also encourage "affordable by design," (i.e., smaller units). I also advocate for "workforce/middle income" housing. I also encourage housing units to purchase at all price points (income levels). I think the City needs to do more to achieve the current numbers. I'm okay considering a higher minimum, however, you don't want it to be so high that projects aren't built. There has to be a balance between the market rate and affordable so that the affordable can be financed. After a financial analysis, last year San Francisco reduced their affordable housing requirements, even though voters had increased the requirements from 12% to 25%.

<https://www.bizjournals.com/sanfrancisco/news/2017/05/18/sf-affordable-housing-compromise-development.html> I think the lesson, like most of these issues, is that none of these issues are simple, and require careful consideration of pros and cons. The goal is that a mix of housing (from extremely low to above moderate) be built. Here, in Alameda, the City is over double the above moderate, about half of the moderate and significantly less in the extremely low, very low and low categories. Site A, as it's on City land, offered the developer lower costs and was a rare opportunity for the City to do its utmost to address our housing needs. Even though we asked for 25% affordable, when it's not funded, we do not know when it will actually be built, if ever. \$10 Million from that project was dedicated for a second ferry, less than a mile from the current Main Street ferry. There needed to be serious consideration of what is our priority: another ferry or \$10 Million to go towards middle income/below market rate housing. I disagreed that another ferry at this time should have been the priority as opposed to funding the affordable.

4. Open Space -- Alameda has opportunities for improving public recreation and open spaces. What are your priorities?

As someone who collected signatures to expand Crab Cove, and worked to support the success and long-term viability of our golf course (i.e., Corica Park, which is a public park), my priorities are to maintain, as well as increase parks and open space [e.g., the Jean Sweeney Open Space Park and the former NAS (DePave Park – with consideration of blending craftsman and art opportunities to the public; a regional park; the Bay Trail; a Sports Complex)], and waterfront access (e.g., Alameda Marina). I also support the City View Skate Park's efforts to add lights, if possible.

In regards to maintaining our parks and open space, we need to be intentional to implement resilient/sustainable by design efforts when feasible, such as considering goats to reduce invasive species, increasing native plants, supporting marshes and wetlands, reef restoration, Wild Oyster Project, etc.

As mayor, I joined Amy Wooldridge, Jim Sweeney and Dorothy Freeman and traveled to L.A. to secure funding for Jean Sweeney, which effort was successful, another example of my

willingness to put in long hours to serve our community. It was critical that I participate in that effort.

5. Transportation -- Do you have any specific priorities to increase public transportation and reduce traffic in the city?

To reduce single occupancy vehicle trips and attempt to address traffic congestion, my priorities are “last mile” access to BART and ferries, such as safe pedestrian and bicycle access, as well as improved reliable and on-time public transportation across town and to BART and ferries, including strong consideration for a shuttle/locally sponsored free buses supplementing AC Transit [which was highly ranked by the community as well as strongly supported by business, especially Greater Alameda Business Association (GABA)], as well as continued partnering with AC Transit, and private shuttles from developments.

Specifically, of the Implementation Priorities of Table 10:

https://alamedaca.gov/sites/default/files/document-files/part_4_part_1_of_2.pdf

a) Alameda shuttle/locally sponsored free buses supplementing AC Transit. This had a 73.2% positive response, the highest on our survey.

https://www.opentownhall.com/portals/198/Issue_3968/survey_responses

b) Pedestrian and Bicycle Vision Zero Safety Policies, bus stop improvements, EasyPass Expansion, Harbor Bay and Main Street Ferry Terminals Access and Parking Management Improvements, Parking Management in historic districts (Park Street and Webster), bike share implemented safely (address being recklessly parked and children use without helmets), casual carpool additional pickup locations, increase frequency and expand hours for ferries and implement bicycle-friendly estuary water shuttle(s) across Oakland Estuary with expanded hours [concern is reduced usage because of limited operation hours so currently have lengthy waits and limited service].

Funding will come from local, regional and State monies and grants, development assessments, and include partnering with agencies such as AC Transit, WETA, CalTrans, WABA, DABA, etc.

Another priority for me, which I’ve continually advocated for as a member of the Alameda County Transportation Commission is free/reduced bus passes for students across the County based upon need (i.e., receiving free/reduced lunches) funded by Measure BB, as opposed to not considering student financial need (current pilot). Alameda County is the only county that I’m aware of that has this type of pilot. <https://www.alamedactc.org/studentpass> Recently, City Staff partnered with Island High to offer free bus passes, supporting my efforts to address this serious problem. Unfortunately, at the City level, we are only able to offer this to one school. This truly must be addressed at the County level.

6. Climate adaptation -- The city is about to update its climate action plan. What local climate change adaptation should the city be pursuing now and what funding strategies would you advocate?

As I discussed above in #1 and #2,

As an island and peninsula community, of almost 80,000 people, many of whom are passionate and educated (formally and self) about protection, preservation and conservation efforts of our world, I strongly believe that we are ideal to be a leader in Climate Action and Resilience, and that it is only through our joint, intentional efforts that we will do our best to meet the challenges of sea level rise, changing climate, etc. As reflected in the numerous referrals I have brought, [i.e., Update Light Regulations to Reduce Light Pollution (Protect Night Sky or Dark Sky); Protect Historic, Heritage Trees; Bird-Safe Buildings; Straws on Request); Ban Gas Powered Leaf Blowers], there are actions we can and have taken. Also, at the July 10, 2018, Council meeting, I pulled Agenda Item 5K from Consent to express concern with Staff's proposal to adopt a new later date of 2022 to achieve the City's zero waste goal, preferring to keep the current date of 2020.. Thankfully, the majority of Council agreed with me, which would not have happened had I not pulled the item. It is critical we stay on course, making best efforts, to achieve these goals. Also, at the December 5, 2017 Council meeting, Agenda Item 6D, I requested that Marine Permaculture, along with the public's comments (we had nine speakers; e.g., carbon farming, wildlife sea level rise, tracking and reporting) and Council comments be added to the Draft Work Scope to the Climate Plan, to which the maker of the motion originally objected, but was eventually included, with the support of other Councilmembers. As our community has supported, we must also focus on reducing CO2 emissions by offering safe pedestrian and bicycle access, as well as seriously consider a cross-town shuttle, and completing last mile to BART and Ferries. There is no one thing we must do; there are many things we must do that together may make a difference.

In addition to these efforts, my priority is to reduce hardscape along the water's edge where possible and implement resilience by design efforts to create porous living shorelines [fresh water wetlands, salt water marshes, bringing the Wild Oyster Project here to Alameda (whom I've met with), as well as reef restoration (kelp forests), creating dunes, etc.]. Since we're situated on the San Francisco Bay, which is relatively calm compared to the Pacific Ocean, we are a strong candidate for these alternative solutions, thinking beyond more traditional efforts of higher seawalls.

This will require regional and statewide efforts. I have joined Mayors across the country to support these efforts. <http://climatemayors.org/about/members/>
I would work towards implementing the referrals that I submitted [i.e., Update Light Regulations to Reduce Light Pollution (Protect Night Sky or Dark Sky); Protect Historic, Heritage Trees; Bird-Safe Buildings; Straws on Request); Ban Gas Powered Leaf Blowers], as well as implementing net zero building standards (zero net energy consumption through increased energy efficiency and use of renewable energy sources such as solar and wind); increased sustainable mobility modes (walking, bicycling, public transportation) and personal vehicles run on electricity produced from renewable sources or other low-carbon fuels; and zero waste sent to landfills.

Funding will occur from multiple sources including City funds, Assessment Districts, planning with developers, partnering with East Bay Regional Park, seeking grants, public-private partnerships, private efforts that are funded from multiple sources, regional and state funding. For example, The Wild Oyster Project <http://wildoysters.org/> seeks monetary donations and also community efforts to clean and save oyster shells

7. Income inequality -- What do you propose the city could do to lessen the income gap in the city, including in city government?

As mayor, who was formerly on the School Board, I have worked with AUSD and the College of Alameda, as well as with City Staff and potential employers to offer job fairs (we started these annually after I became mayor), internships (another goal of mine), as well as intentionally creating pathways from AUSD/COA to higher paying jobs. For example, Alameda Hospital reached out to me for assistance in hiring entry level and higher educated applicants. With Staff, I met with AUSD and COA/Peralta College representatives and advocated for programs to be offered at either AUSD and/or COA to create these employment pathways. That was successful. We must continue these intentional dialogue and advocacy efforts between employers and AUSD/COA/the trades.

We must also continue to seek out and work with businesses that want to come to Alameda. I have been instrumental in meeting with employers to help them find space and eventually come to Alameda. I make myself very available to dedicate my time to accomplishing this. We must also be mindful of protecting properties with employment capacities/opportunities to address our job imbalance. We lost 16-18,000 jobs with the closing of NAS and must be intentional to bring back jobs that are higher paying career paths (vs. lower paying retail).

I also brought the referral to City Council to consider increasing the minimum wage. Surrounding cities have done that. However, the goal is to create pathways that may start at minimum wage but eventually go beyond that.

8. Electoral Reform -- Currently, Alameda uses a plurality system of voting in which a mayoral candidate could win with as little as a third of the vote. Would you support moving to a ranked-choice voting system for Alameda's mayoral race? Explain your reasoning.

When I ran last time and won, there were 2 candidates, and I had over 50% of the vote. The prior election, had 3 candidates, so the prevailing candidate had just over a third of the vote. If there were more candidates, the winner could have even less of a percentage overall. While I appreciate that other cities have ranked choice, what happens is candidates encourage people to vote for them in 2nd place, and a candidate astute at asking for 2nd place votes can prevail against another candidates "first place" votes. I'm comfortable with Alameda's current system. The candidate that becomes mayor is the candidate with the most votes period. Being mayor is representing our community at the highest level of our city government; it's weird to me that I

would be asking people to vote for me for 2nd if they have another candidate for 1st, so that I'd have the most "ranked choice" votes.

9. Viability -- Please name your major endorsements so far and how you plan to win. Describe sources of financial contributions for your campaign that you would refuse to accept, if any.

It's early in the election. We're awaiting results from the Sierra Club, Democratic Committee, Police/Fire, etc. Doug Siden is endorsing me.

Last time, I raised about \$11,000 and won. I run grassroots campaigns. My first schoolboard campaign was \$1,000 (no donations), top 3 were seated, I came in 2nd. My second schoolboard election, I was endorsed by many, my campaign was similar in regards to being grassroots, and PACs (teacher's union; CSEA) ran their campaigns to support me. My campaign for mayor, no major endorsers, but I won with grassroots support. We will see how much I raise; I'm comfortable running a grassroots campaign. I don't anticipate being offered union/developer monies. In my 10 years as an elected official, I make it clear that I am independent, vote my conscience and what I believe is the best long-term decision for Alameda/Alamedans.

10. Anything Else? -- Is there anything else you would like us to know about you?

I would work towards implementing the referrals that I submitted [i.e., Update Light Regulations to Reduce Light Pollution (Protect Night Sky or Dark Sky); Protect Historic, Heritage Trees; Bird-Safe Buildings; Straws on Request); Ban Gas Powered Leaf Blowers], as well as implementing net zero building standards (zero net energy consumption through increased energy efficiency and use of renewable energy sources such as solar and wind); increased sustainable mobility modes (walking, bicycling, public transportation) and personal vehicles run on electricity produced from renewable sources or other low-carbon fuels; and zero waste sent to landfills.

In addition to all of the efforts/efforts previously described, early in my tenure as mayor, I worked with City Manager Russo to negotiate the Resolution with East Bay Regional Park that eventually led to the conveyance of the Surplus Federal Property on McKay Avenue for Park and Open-Space. I had worked with EBRP while on the School Board to propose a similar resolution on behalf of AUSD and thus already had a good working relationship with EBRP.

I am also one of the 2 Councilmembers serving as Council liaison with the East Bay Regional Park District.

I have served on the Alameda County Lead Abatement Joint Powers Authority Board and Waste Management Authority Board/Stopwaste.

I regularly attend, support, and speak at community and staff led pro-environmental meetings and community events, including viewing of films, Climate Action meetings, electric vehicle, solar panel, meetings, as well as Alameda Municipal Power meetings.

Fiscal Responsibility. I voted against the current public safety contract; Councilmembers Ashcraft, Matarrese, and Oddie supporting. I also recently voted against sworn firefighters to do inspections; however, that passed by a majority of councilmembers. The staff's and Council's

current plan (which I have voted against) has been to use reserves to pay down the unfunded pension liabilities; however, the long-term impact has insignificantly reduced the annual city's costs for pension liabilities, while greatly reducing our reserves. I would rather use our reserves to shore up our community assets (such as parks, libraries, infrastructure). Another part of Staff's recommendations and Council's decisions, which I also oppose, has been to go to the taxpayers every 2 years to increase taxes (UMA-Utilities Modernization Act 2016 – which increased what utilities are taxed and because the UUT is part of the public safety contract formula for raises ultimately resulted in an increase in pay for our employees and now the proposed sales tax increase of 2018). At some point this enabling of not addressing our employee costs will not work and by prolonging the serious conversation we have only made the problem worse. We have almost 150 employees at \$200,000 - \$375,000 (total pay and benefits) (the City has about 500 employees); this does not include unfunded retirement benefits; this range includes non-public safety employees also.

<https://transparentcalifornia.com/salaries/2017/alameda/> We must address our employees' compensation. Unfortunately, the current mindset appears to be that, we, like many cities, are facing bankruptcy anyway. The average household income for Alameda is \$109,000.

<https://www.point2homes.com/US/Neighborhood/CA/Alameda-Demographics.html>

In the City's short-term forecast, by 2020, the City's expenditures exceed revenues.

https://alamedaca.gov/sites/default/files/department-files/2017-06-22/may_17_2017_-_fy_17-18_18-19_budget_workshop_presentation.pdf

The ending fund balance greatly decreases in the 5 year forecast.

https://alamedaca.gov/sites/default/files/department-files/2017-06-22/may_17_2017_-_fy_17-18_18-19_budget_workshop_presentation.pdf

The City's PERS costs are rapidly increasing year to year.

https://alamedaca.gov/sites/default/files/department-files/2017-06-22/may_17_2017_-_fy_17-18_18-19_budget_workshop_presentation..pdf

Budgets by departments, with 74% for Police and Fire.

https://alamedaca.gov/sites/default/files/department-files/2017-06-22/may_17_2017_-_fy_17-18_18-19_budget_workshop_presentation.pdf

Since 2003/04 PERS costs have tripled and the Unfunded Accrued Liability (UAL) has increased from \$450,000 to \$215 Million.

https://alamedaca.gov/sites/default/files/department-files/2017-06-22/may_17_2017_-_fy_17-18_18-19_budget_workshop_presentation.pdf

Due to recent developments the City's UAL are projected to grow from \$215 Million to \$290 Million.

https://alamedaca.gov/sites/default/files/department-files/2017-06-22/may_17_2017_-_fy_17-18_18-19_budget_workshop_presentation.pdf

The Council (which I opposed) has used reserves to pay down PERS and OPEB (\$6M in 2015), however, those monies in my opinion could have been more effectively used for the betterment of our community-at-large to shore up community assets (library, parks, infrastructure), as these millions of dollars are a drop in the bucket of the UAL, at best a partial solution, but in reality no solution as the annual payments are still quite daunting, if not impossible, to achieve long-term. The Council's approach leaves community assets seriously compromised.

https://alamedaca.gov/sites/default/files/department-files/2017-06-22/may_17_2017_-_fy_17-18_18-19_budget_workshop_presentation.pdf

This issue requires a serious community discussion, including financial planning for cities like Alameda, where it appears we don't have a long-term plan that fully addresses this issue. beyond increasing taxes every other year, and draining our reserves.

I think we need to seriously look at a cross-town free shuttle, with stops at BART and the ferries, with a high on-time rate. Community members in a citywide survey and Greater Alameda Business Association (GABA) strongly supported this. We also need to take steps to improve pedestrian/bike/public transit last mile access to BART and the ferries. We also need to look at increasing electric car charging stations across town, as they're a cleaner alternative to Single Occupancy Vehicles (SOVs), and it can be expensive and challenging to add charging stations to existing multi-family buildings and single family homes. Finally, we need a comprehensive bike plan with recommended safer bike routes throughout town.

When I first became mayor, Alameda Hospital reached out to me regarding a shortage of certain types of employees, with Staff, I actively worked with AUSD and Peralta Colleges to create job pathways to address that shortage. That was challenging as Peralta Colleges had traditionally offered health courses at Laney, however, we were successful. AUSD implemented Public Health Institute's FACES for the Future internship program at Alameda Hospital. My contacts and experience by being a former AUSD School Board member and on the Peralta Colleges Foundation Board, enabled me to be uniquely qualified to advocate for these new programs on behalf of our City.

As mayor, I have also focused on the City being more involved in offering internship and employment pathways. So, since I became mayor, the City has been collaborating with AUSD, and many employers, including unions, to offer job fairs. In May, 2015, about five months after I became mayor, the City offered our first annual Alameda Youth Pathways and Job Fair, partnering with AUSD, Alameda County Supervisor Wilma Chan and the Alameda Collaborative for Children, Youth and their Families (ACCYF; I had co-chaired ACCYF as a School Board Member, and attended meetings prior to that as Alameda PTA Council President, thus, as mayor I have been uniquely qualified to implement this goal) for this free event, which was open to all public high school students in Alameda. We recently held the 4th annual citywide job fair.

I encourage companies to consider working with AUSD and Peralta Colleges to create job pathways as a win-win for the companies and Alamedans. We have another company coming to Alameda with whom I recently met, discussed this, and they have already reached out to AUSD to discuss internships and other ways to support students.

I make myself available to companies interested in coming to Alameda. There have been several times when companies have been unsuccessful at connecting with staff, when I have stopped everything to meet with them and they have successfully opened here.. I've also made myself available to help businesses when they're having problems getting permits; it's critical they get their permits timely so that they can open.

I consider employment opportunities when offering the City's limited properties for lease/purchase.

I regularly attend meetings for all of the City's business associations, i.e., the Chamber of Commerce, Downtown Alameda Business Association, Greater Alameda Business Association,

and West Alameda Business Association. I also regularly make myself available to Alameda businesses, to speak at and attend their events.

This is an exciting time for Alameda. At about 80,000 population, with a wonderful location in the East Bay, close to the airport, and world renowned colleges, and home of our own College of Alameda, and an island/peninsula community, we have great potential to be a leader in green-blue economy and conservation efforts, as well as promoting and supporting arts, fitness, and our parks. I have worked to bring blue-green companies here (e.g., The Ocean Cleanup was unsuccessful at connecting with staff, had a short time frame, and another business encouraged them to contact me, knowing I'd try my hardest to help them and that's what happened. I squeezed them into my busy schedule at around lunch time, encouraged staff to meet them, and they're here now.. I've supported The Oyster Project and they're here now.) I brought numerous referrals to Council to support conservation efforts: "straws on request" (we're one of the first cities to do that); bird-safe buildings; protect heritage trees; reduce light pollution; ban gas powered leaf blowers. I also recently pulled the agenda item where staff was recommending we extend by two years our zero waste goal (July 10, 2018, Item 5K); Council agreed with me not to extend it but try to reach our original goal of 2020. I have supported the modernization efforts of the Corica Golf Complex (along with gently modernizing Jim's on the Course – carefully making the old, new) and advocated for Jean Sweeney Open Space Park, even traveling to L.A. to secure funding. I am an advocate to reduce hardscape along the water's edge, and where possible implement resilience by design efforts to create porous living shorelines (fresh water wetlands; saltwater marshes, bringing The Wild Oyster project here, reef restoration, kelp forests, creating dunes, etc. In regards to the arts, I have supported historic efforts (Frank Bette Center; Alameda Community Band and Choir) and new (Alameda Film Festival, Studio 23, Rhythmix, Island, Island City Opera, and efforts by shopping centers and historic business districts).. Upon becoming mayor, I also suggested to staff that we display art in City Hall, and that program has now been implemented. This fall you will see Animate Dance Festival, created by a new resident of Alameda who's a professional dancer, and with whom I met when she first came to Alameda. In regards to fitness, we've started the Alameda Running Festival, Alameda Bike for the Parks, and numerous new 5ks to support local non-profits; all of which I participate in. We also have water sports, including paddle boarding, which I recently enjoyed! It's important to also mention that my vision includes supporting our diverse community with housing available at different income levels. A serious concern of mine, as well as many Alamedans, is that the significant increase in housing costs, will lead to greater displacement and gentrification. Recently, I met with a new young family that could be Alameda's newest residents, moving here from San Francisco, excited about the opportunity to raise their two young sons here. I'm excited for them. I'm excited for us. Together, we are leading Alameda to new, exciting opportunities.